

GRINDROD GROUP LEGAL STRUCTURE

FREIGHT

LOGISTICS

AUTO ROAD TRANSPORTATION

100% Grindrod Automotive

FUEL ROAD TRANSPORTATION

100% Grindrod Fuelogic

100% Petrologistics (Botswana)

INTERMODAL

100% Grindrod Intermodal

99.9% Grindrod Logistics Mozambique Limitada

75% Nacala Intermodal Terminal Investments

SEAFREIGHT LOGISTICS

100% Ocean Africa Container Lines (OACL)

CROSS BORDER AND PROJECT LOGISTICS

100% Grindrod Logistics Africa

CLEARING AND FORWARDING

42.5% Röhlig-Grindrod

SHIPS AGENCY, MARITIME TECHNICAL

SERVICES AND LOGISTICS

100% Sturrock Grindrod Maritime (SGM)

100% Novagroup (Proprietary) Limited

RAIL SERVICES

74% NLPI Group (Main-Line Operations)

55% GPR Leasing Africa

55% GPR Leasing South Africa

100% Grindrod Rail Consultancy

PORT AND TERMINALS

PORT

PORT CONCESSION

24.7% Maputo Port Development Company (MPDC)

TERMINALS

CAR TERMINAL

70% Grindrod Maputo Car Terminal (MCTL)

DRY-BULK TERMINALS

65% Terminal de Carvão da Matola (TCM)

100% Grindrod Mozambique Limitada (GML)

100% Grindrod Terminals, Richards Bay

59.7% Richards Bay (RBTG)

75% Port of Walvis Bay, Namibia

LIQUID-BULK TERMINALS

30.5% Oiltanking Grindrod Calulo (OTGC)

STEVEDORES

100% Bay Stevedores, Richards Bay

49% Grindrod Namibia Stevedoring, Walvis Bay

FINANCIAL

BANK

BANKING

96.5% Grindrod Bank

OTHER

INVESTMENTS

96.5% GFS Holdings (Pty) Ltd